## STAKEHOLDERS' FEEDBACK POLICY

## A. Feedback is collected from the following Stakeholders:

$>$ Students
$>$ Teachers
$>$ Parents
$>$ Alumni
$>$ Employers

## B. Students' feedback covers two aspects:

i. Effectiveness of teachers
ii. Satisfaction with Curriculum

- Students' feedback is collected after every semester, i.e., after semester I, II, III and IV.


## 2. Teachers

Feedback is taken on Curriculum

- Taken every semester, i.e., after semester I, II, III and IV.


## 3. Employers

- Feedback from employers is mainly on attributes displayed by interning students. The curriculum is expected to help students develop competencies and certain positive work attributes; hence these have been focused upon.


## 4. Alumni and Parents

- Feedback is gathered on curriculum and education at SVIMS

5. Feedback of Employers, Alumni and Parents is collected once every year.

- Number of employers, parents and alumni varies from year to year and is mainly based on their availability and convenience.

6. Feedback collected is analysed and presented to Management
7. Action is taken on the basis of analysis and negative feedback [ which is below $70 \%$ on any parameter]

## SEMESTER I FEEDBACK

## A. Student's Feedback on

## i. Effectiveness of Teachers

Total students enrolled: 66

## Feedback collected from Students: 58

The percentages given below represent totals of Excellent and very Good (5 \& 4 ratings) only.

| Sr | Parameters | Subject Codes - Ratings in Percentages (\%) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 101 | 102 | 103 | 104 | 105 | 106 | 107 | 107 | 109 | 111 | 113 | 115 | 115 | 116 |
| 1 | Faculty has well planned sessions | 93 | 87 | 79 | 83 | 91 | 91 | 91 | 87 | 93 | 91 | 90 | 90 | 87 | 93 |
| 2 | Faculty is a good motivator | 90 | 81 | 86 | 86 | 90 | 91 | 90 | 90 | 86 | 90 | 90 | 90 | 91 | 90 |
| 3 | Modern teaching aids, power point presentations,Webresources, etc.are used by the faculty | 90 | 81 | 79 | 83 | 87 | 90 | 87 | 84 | 90 | 87 | 90 | 86 | 90 | 91 |
| 4 | Is patient in handling questions | 91 | 90 | 86 | 86 | 87 | 91 | 91 | 87 | 90 | 90 | 91 | 87 | 91 | 91 |
| 5 | Adjusts pace of class to the students' level of understanding | 90 | 90 | 83 | 83 | 87 | 90 | 91 | 83 | 87 | 87 | 87 | 87 | 90 | 91 |
| 6 | Faculty effectively directs and stimulates discussion | 91 | 83 | 86 | 86 | 91 | 91 | 91 | 87 | 87 | 90 | 91 | 90 | 91 | 91 |
| 7 | Faculty <br> good <br> between <br> and application <br> keeps a <br> balance <br> theory | 87 | 84 | 79 | 83 | 90 | 90 | 90 | 84 | 87 | 87 | 87 | 87 | 90 | 90 |
| 8 | Faculty shows availability beyond normal classes | 91 | 84 | 86 | 87 | 87 | 93 | 91 | 87 | 84 | 86 | 83 | 86 | 93 | 93 |
| 9 | Faculty shares latest information related to the course | 86 | 84 | 87 | 86 | 90 | 87 | 87 | 81 | 87 | 91 | 87 | 90 | 90 | 91 |


| 10 | Sensible <br> assignments are <br> given by the <br> faculty | 93 | 90 | 83 | 81 | 90 | 93 | 93 | 86 | 91 | 90 | 90 | 90 | 91 | 93 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 11 | Faculty is regular <br> and punctual in <br> Class | 93 | 93 | 91 | 91 | 91 | 93 | 93 | 86 | 91 | 90 | 90 | 90 | 91 | 93 |
| 12 | Faculty has a good <br> Class control | 91 | 84 | 90 | 90 | 91 | 91 | 93 | 90 | 93 | 91 | 91 | 91 | 90 | 91 |
| 13 | Faculty completes <br> Curriculum on <br> time | 93 | 90 | 81 | 84 | 87 | 93 | 87 | 84 | 93 | 91 | 93 | 91 | 91 | 93 |
| 14. | Faculty focuses on <br> Course and <br> Program Outcomes | 91 | 91 | 87 | 87 | 91 | 93 | 93 | 91 | 93 | 91 | 93 | 93 | 93 | 93 |

## ii. Curriculum

Feedback has been taken of following courses offered in Semester I

| Managerial Accounting-GC-101 | Management Fundamentals-UL-107 |
| :--- | :--- |
| Organizational Behaviour-GC-102 | MS Excel-UL-116 |
| Economic Analysis for Business Decisions-GC-103 | Legal Aspects of Business-UL-111 |
| Business Research Methods-GC-104 | Entrepreneurship Development-UL-109 |
| Basics of Marketing-GC-105 | Verbal Communication Lab-IL-113 |
| Digital Business-GC-106 | Selling \& Negotiation Skills Lab-IL-115 |

## Number of students enrolled: 66

## Feedback collected from Students: 56

The percentages given below are totals of strongly agree and agree and strongly disagree and disagree ( 5 \& 4 ratings are for strongly agree and agree respectively and $1 \& 2$ ratings are for strongly disagree and disagree). (Neither agree nor disagree figures are divided into strongly agree and strongly disagree)

| $\begin{array}{\|c} \hline \text { Sr. } \\ \text { No } \end{array}$ | Statements | Strongly agree /Agree | Strongly disagree /Disagree |
| :---: | :---: | :---: | :---: |
| 1 | Adequately covers contemporary topics/ global issues/emerging global and national trends | 94 | 6 |
| 2 | Prepares you for the job market | 92 | 8 |
| 3 | Enhanced Knowledge of functional areas of management | 95 | 5 |
| 4 | Helped in skill building, Decision making, Communication, Team building etc. | 96 | 4 |
| 5 | Helps in developing application -oriented thinking | 95 | 5 |
| 6 | Sensitized you to ethical values and Professional values | 96 | 4 |

## B. Teachers' Feedback on Curriculum

## Total: 6

Feedback of the teachers on the Curriculum is collected for semester I. The percentages given below are totals of strongly agree and agree and strongly disagree and disagree ( $5 \& 4$ strongly agree and agree and $1 \& 2$ strongly disagree and disagree. Neither agree nor disagree figures are divided into strongly agree and strongly disagree)

| February 2021 to May 2021 |  | Semester I |  |
| :--- | :--- | :--- | :--- |
| Sr. No | Statements | Strongly <br> agree <br> lAgree <br> $(\%)$ | Strongly <br> disagree <br> /Disagree <br> $(\%)$ |
| 1 | Adequately covers contemporary topics/ global issues/emerging global <br> and national trends | 92 | 8 |
| 2 | Enhances Knowledge of functional areas of management | 75 | 25 |
| 3 | Helps in skill building - decision making, communication, team building <br> etc. | 75 | 25 |
| 4 | Sensitizes students to ethical and professional values | 92 | 8 |
| 5 | Develops application- oriented thinking | 83 | 17 |
| 6 | Relevant Pos and Cos | 70 | 30 |

## Graph:



## SEMESTER III FEEDBACK

## A. Student's Feedback on

## i. Effectiveness of Teachers

## Total Students Enrolled 47

## Feedback collected from Students: 40

The percentages given below represent totals of Excellent and very Good (5 \& 4ratings) only.

## A. COMMON SUBJECTS

| Sr.No. | Parameters | Subject Codes - Ratings in Percentages (\%) |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  | 301 | 302 | 307 | 308 | 310 |
| 1 | Faculty has well planned sessions | 68 | 48 | 45 | 73 | 65 |
| 2 | Faculty is a good motivator aids, power point | 70 | 50 | 50 | 70 | 68 |
| 3 | Modern teaching <br> presentations, web resources, etc. are used <br> by the faculty | 70 | 52 | 55 | 68 | 68 |
| 4 | Is patient in handling questions | 68 | 50 | 48 | 73 | 65 |
| 5 | Adjusts pace of class to the students' level of <br> understanding | 68 | 48 | 50 | 73 | 68 |
| 6 | Faculty effectively directs and stimulates <br> discussion | 70 | 45 | 48 | 75 | 68 |
| 7 | Faculty keeps a good balance between <br> theory and application | 68 | 46 | 48 | 68 | 68 |
| 8 | Faculty shows availability beyond normal <br> classes | 58 | 46 | 45 | 73 | 65 |
| 9 | Faculty shares latest information related to <br> the course | 70 | 50 | 55 | 75 | 63 |
| 10 | Sensible assignments are given by the <br> faculty | 58 | 40 | 45 | 70 | 63 |
| 11 | Faculty is regular and punctual in class | 58 | 40 | 45 | 70 | 63 |
| 12 | Faculty has a good class control | 70 | 48 | 50 | 70 | 65 |
| 13 | Faculty completes Curriculum on time | 70 | 46 | 45 | 70 | 65 |

## B. FINANCE SPECIALISATION

Total students: 24

## Feedback collected from Students: 22

The percentages given below represent totals of Excellent and very Good ratings (5 and 4 ratings) only.

| Sr.No. | Parameters | Subject Codes - Ratings in Percentages (\%) |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  | $\mathbf{3 0 4}$ | $\mathbf{3 0 5}$ | $\mathbf{3 1 5}$ | $\mathbf{3 1 8}$ | $\mathbf{3 2 1}$ |
| $\mathbf{1}$ | Faculty has well planned sessions | 81 | 55 | 81 | 77 | 81 |
| $\mathbf{2}$ | Faculty is a good motivator | 81 | 50 | 81 | 81 | 81 |
| $\mathbf{3}$ | Modern teaching aids, power point <br> presentations, web resources, etc. are used <br> by the faculty | 81 | 64 | 81 | 81 | 81 |
| $\mathbf{4}$ | Is patient in handling questions | 86 | 64 | 86 | 81 | 86 |
| $\mathbf{5}$ | Adjusts pace of class to the students' level <br> of understanding | 86 | 64 | 81 | 86 | 81 |
| $\mathbf{6}$ | Faculty effectively directs and stimulates <br> discussion | 81 | 55 | 81 | 81 | 81 |
| $\mathbf{7}$ | Faculty keeps a good balance between <br> theory and application | 77 | 41 | 81 | 77 | 77 |
| $\mathbf{8}$ | Faculty shows availability beyond normal <br> classes | 77 | 59 | 81 | 81 | 77 |
| $\mathbf{9}$ | Faculty shares latest information related to <br> the course | 86 | 64 | 86 | 86 | 86 |
| $\mathbf{1 0}$ | Sensible assignments are given by the <br> faculty | 91 | 41 | 91 | 91 | 91 |
| $\mathbf{1 1}$ | Faculty is regular and punctual in class | 91 | 41 | 91 | 91 | 91 |
| $\mathbf{1 2}$ | Faculty has a good class control | 81 | 55 | 81 | 77 | 81 |
| $\mathbf{1 3}$ | Faculty completes Curriculum on time | 86 | 45 | 86 | 86 | 86 |
| $\mathbf{1 4}$ | Faculty focuses on Course and Program <br> Outcomes | 81 | 59 | 81 | 81 | 81 |

## C. HR SPECIALISATION

## Total Students Enrolled =10

## Feedback collected from Students: 7

The percentages given below represent totals of Excellent and Very Good ratings (5 and 4 ratings) only.

| Sr.No. | Parameters | Subject Codes - Ratings in Percentages (\%) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 304 | 305 | 312 | 318 | 319 |
| 1 | Faculty has well planned sessions | 43 | 71 | 43 | 43 | 71 |
| 2 | Faculty is a good motivator | 57 | 85 | 57 | 57 | 85 |
| 3 | Modern teaching aids, power point presentations, web resources, etc. are used by the faculty | 57 | 71 | 57 | 57 | 71 |
| 4 | Is patient in handling questions | 71 | 85 | 71 | 71 | 85 |
| 5 | Adjusts pace of class to the students' level of understanding | 57 | 85 | 57 | 57 | 85 |
| 6 | Faculty effectively directs and stimulates discussion | 85 | 85 | 85 | 85 | 85 |
| 7 | Faculty keeps a good balance between theory and application | 57 | 85 | 57 | 57 | 85 |
| 8 | Faculty shows availability beyond normal classes | 57 | 71 | 71 | 71 | 71 |
| 9 | Faculty shares latest information related to the course | 43 | 71 | 43 | 43 | 71 |
| 10 | Sensible assignments are given by the faculty | 57 | 85 | 57 | 57 | 85 |
| 11 | Faculty is regular and punctual in class | 57 | 85 | 57 | 57 | 85 |
| 12 | Faculty has a good class control | 57 | 85 | 43 | 57 | 85 |
| 13 | Faculty completes Curriculum on time | 57 | 85 | 43 | 57 | 85 |
| 14 | Faculty focuses on Course and Program Outcomes | 57 | 71 | 43 | 57 | 71 |

## D. MARKETING SPECIALISATION

## Total Students Enrolled 9

## Feedback collected from Students: 9

The percentages given below represent totals of Excellent and Very Good ratings (5 and 4 ratings) only.

| Sr.No. | Parameters | Subject Codes - Ratings in Percentages (\%) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 304 | 305 | 313 | 314 | 316 |
| 1 | Faculty has well planned sessions | 67 | 67 | 44 | 56 | 56 |
| 2 | Faculty is a good motivator | 67 | 56 | 44 | 67 | 67 |
| 3 | Modern teaching aids, power point presentations, web resources, etc. are used by the faculty | 56 | 56 | 44 | 56 | 56 |
| 4 | Is patient in handling questions | 67 | 67 | 44 | 78 | 78 |
| 5 | Adjusts pace of class to the students' level of understanding | 56 | 44 | 44 | 78 | 67 |
| 6 | Faculty effectively directs and stimulates discussion | 67 | 67 | 56 | 56 | 56 |
| 7 | Faculty keeps a good balance between theory and application | 56 | 67 | 67 | 56 | 56 |
| 8 | Faculty shows availability beyond normal classes | 56 | 67 | 67 | 67 | 78 |
| 9 | Faculty shares latest information related to the course | 56 | 56 | 56 | 67 | 67 |
| 10 | Sensible assignments are given by the faculty | 67 | 67 | 44 | 78 | 78 |
| 11 | Faculty is regular and punctual in class | 67 | 67 | 44 | 78 | 78 |
| 12 | Faculty has a good class control | 67 | 67 | 78 | 78 | 78 |
| 13 | Faculty completes Curriculum on time | 56 | 56 | 44 | 67 | 67 |
| 14 | Faculty focuses on Course and Program Outcomes | 44 | 44 | 67 | 56 | 67 |

## ii. Curriculum

| Semester-III |  |  |
| :---: | :---: | :---: |
| 301-GC-Strategic Management |  |  |
| 302-GC-Decision science |  |  |
| 303-GC-Summer Internship Project |  |  |
| 307-GE-UL-International Business Environment |  |  |
| 308-GE-UL-Project Management |  |  |
| 310-GE-UL-Corporate Governance |  |  |
| Marketing Specialization | Finance Specialization | Human Resource Management |
| 304-MKT-Services Marketing | 304-FIN- Advance Financial Management | 304-HRM-Strategic Human Resource Management |
| 305-MKT- $\quad$Sales <br> Distribution Management | 305-FIN- International Finance | 305-HRM-HR Operations |
| 313-MKT-International Marketing | 315-FIN-SE-IL- Indirect Taxation | 312-HRM-IL-Talent Mangement |
| 314-MKT-Digital Marketing II | 318-FIN-SE-IL-Digital Banking | 318-HRM-IL-Performance Management System |
| 316-MKT-Marketing <br> Analytics | 321-FIN-SE-IL-Insurance <br> Laws \& Regulations | 319-HRM-IL-Change Management System <br> \& New Technologies in HRM |

## Number of students enrolled: 47

## Number of students participated in the feedback: $\mathbf{3 7}$

The Curriculum offers the following subjects and the feedback was taken for the same:-

The percentages given below are totals of strongly agree and agree and strongly disagree and disagree ( 5 \& 4 strongly agree and agree and $1 \& 2$ strongly disagree and disagree. Neither agree nor disagree figures are equally divided into strongly agree and strongly disagree)

| Sr.No. | Statements | Semester III <br> Strongly <br> Agree /Agree <br> $(\%)$ | Strongly <br> disagree <br> /Disagree (\%) |
| :--- | :--- | :--- | :--- |
| 1 | Adequately covered contemporary topics/ <br> global issues/emerging global and national <br> trends | 83 | 17 |
| 2 | Prepares you for the job market | 78 | 22 |
| 3 | Enhanced Knowledge of functional areas of <br> management | 87 | 13 |
| 4 | Helped in skill building and Decision making, <br> Communication, Team building etc. | 84 | 16 |
| 5 | Helps in developing application- oriented <br> thinking | 84 | 16 |
| 6 | Sensitized you to ethical values and <br> Professional values | 89 | 11 |

## B. TEACHERS' FEEDBACK on CURRICULUM

## Number of Teachers: 05

Feedback of the teachers on the Curriculum is collected for semester I \& III. The percentages given below are totals of strongly agree and agree and strongly disagree and disagree ( $5 \& 4$ strongly agree and agree and $1 \& 2$ strongly disagree and disagree. Neither agree nor disagree figures are equally divided into strongly agree and strongly disagree)

| Sr.No. | Statements | Semester III |  |  |  |
| :--- | :--- | :--- | :--- | :---: | :---: |
|  | Strongly <br> Agree /Agree <br> $\mathbf{( \% )}$ |  |  |  | Strongly <br> disagree <br> /Disagree (\%) |
| 1 | Adequately covers contemporary topics/ <br> global issues/emerging global and national <br> trends | 90 | 10 |  |  |
| 2 | Enhances Knowledge of functional areas of <br> management | 100 | 0 |  |  |
| 3 | Helps in skill building - decision making, <br> communication, team building etc | 80 | 20 |  |  |
| 4 | Sensitizes students to ethical and <br> professional values | 70 | 30 |  |  |
| 5 | Develops application- oriented thinking | 70 | 30 |  |  |
| 6 | POs and Cos are relevant to Curriculum of <br> 2019 | 100 | 0 |  |  |

Graph


## ANALYSIS

## SEMESTER I

## A. Feedback from Sem I Students on Effectiveness of Teachers:

- Students feedback and ratings for the faculty members showed that they were very satisfied with them. Faculty members were rated above $75 \%$ on almost all the parameters.


## B. Feedback on Curriculum :

## Students

1. Feedback of students showed more than $90 \%$ ratings for the mentioned parameters. This indicates that students are satisfied that the curriculum adequately covers the contemporary, global and national trends, enhances functional area knowledge and personal and employability skills.

## Teachers

2. Teachers feedback on Curriculum showed more than $80 \%$ rating on most of the mentioned parameters. This showed that teachers are satisfied that the Curriculum adequately covers the contemporary, global and national trends. At the same time, it is necessary that the Curriculum prepares students to be employment ready.

## SEMESTER III

## A.Feedback from Sem III Students on Effectiveness of Teachers:

1. Some faculty, primarily Visiting Faculty have not enjoyed high ratings from students.
2. Students expressed satisfaction on most of the parameters of the other faculty members.

## B. Feedback on Curriculum :

## Students

3. Students rated the curriculum above $75 \%$ on all parameters indicating a high level of satisfaction.

## Teachers

4. Teachers feedback on Curriculum showed more than $80 \%$ rating on all mentioned parameters except sensitizing students to values and ethics and developing critical thinking. The curriculum designed by SPPU thus measures well on quality parameters.

## ACTION TAKEN REPORT

1. The Feedback was presented to Management. The Director explained to the Board members that visiting faculty had primarily not measured up in student evaluations. The low ratings were also because the visiting faculty could not develop enough rapport and understanding on the virtual platforms.
2. The Director explained to the council that one of the regular faculties was having severe medical issues and had slipped on ratings on certain parameters.

## Based on Suggestion and Decisions by Management following Actions were taken

1. Services of the Visiting Faculty [with low ratings] were stopped. The Management advised that due care should be taken to appoint visiting faculty who have got a good track record in academics and are well versed with techniques of student engagement on virtual platforms.
2. The permanent faculty with low ratings was advised to proceed on medical leave, recover completely and then resume duties
3. Student employability was sought to be enhanced through introduction of suitable career-oriented certificate courses
4. Sanctuary - special sessions conducted by the Institute would focus more deeply on sensitizing students to ethical issues.

## SEMESER II Feedback

## A. Students' Feedback on

## i. Effectiveness of Teachers

## A. Generic Core Subjects

Total Students Enrolled: 66
Feedback collected from Students: 64
The percentages given below represent totals of Excellent and Very Good ratings (5 and 4 ratings) only.

| Sr. <br> No. | Parameters | Subject Codes - Ratings in Percentages (\%) |  |  |  |  |  |  |  |  |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  | MM | FM | HRM | OSCM | EL | CFM | GWES | BG\&SII | CS |
| 1 | Faculty has well planned <br> sessions | 94 | 94 | 94 | 94 | 92 | 92 | 91 | 88 | 94 |
| 2 | Faculty is a good motivator | 91 | 92 | 92 | 92 | 92 | 94 | 88 | 89 | 90 |
| 3 | Modern teaching aids, power <br> point presentations, web <br> resources, etc. are used by the <br> faculty | 94 | 92 | 94 | 92 | 94 | 92 | 91 | 89 | 94 |
| 4 | Is patient in handling questions | 89 | 92 | 91 | 91 | 91 | 91 | 83 | 86 | 91 |
| 5 | Adjusts pace of class to the <br> students' level of understanding | 92 | 94 | 92 | 94 | 92 | 94 | 88 | 89 | 92 |
| 6 | Faculty effectively directs and <br> stimulates discussion | 91 | 92 | 91 | 92 | 91 | 91 | 84 | 86 | 91 |
| 7 | Faculty keeps a good balance <br> between theory and application | 94 | 92 | 92 | 94 | 94 | 92 | 89 | 89 | 92 |
| 8 | Faculty shows availability <br> beyond normal classes | 94 | 92 | 94 | 92 | 94 | 91 | 88 | 86 | 94 |
| 9 | Faculty shares latest information <br> related to the course | 94 | 94 | 94 | 94 | 92 | 94 | 92 | 92 | 92 |
| 10 | Sensible assignments are given <br> by the faculty | 91 | 91 | 94 | 91 | 92 | 92 | 86 | 84 | 92 |
| 11 | Faculty is regular and punctual <br> in class | 91 | 91 | 94 | 91 | 92 | 92 | 86 | 84 | 92 |
| 12 | Faculty has a good class control | 92 | 91 | 92 | 91 | 91 | 92 | 89 | 91 | 91 |
| 13 | Faculty completes Curriculum <br> on time | 92 | 89 | 92 | 91 | 92 | 92 | 84 | 86 | 91 |
| 14 | Faculty focuses on Course and <br> Program Outcomes | 94 | 92 | 94 | 92 | 94 | 92 | 91 | 92 | 92 |

## B. Finance Specialization

Total Students Enrolled: 36

## Feedback collected from Students: 34

| Sr. No | Parameters | Subject Codes - Ratings in Percentages (\%) |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  | 205 | 206 |

## C. HRM Specialization

Total enrolled Students: 16
Feedback collected from Students : 13

| Sr. | Parameters | Subject Codes - Ratings in Percentages (\%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 205 | 206 | 217 | 219 |
| 1 | Faculty has well planned sessions | 85 | 91 | 91 | 91 |
| 2 | Faculty is a good motivator | 91 | 91 | 85 | 85 |
| 3 | Modern teaching aids, power point presentations, web resources, etc. are used by the faculty | 91 | 91 | 85 | 77 |
| 4 | Is patient in handling questions | 85 | 85 | 85 | 85 |
| 5 | Adjusts pace of class to the students' level of understanding | 85 | 85 | 85 | 85 |
| 6 | Faculty effectively directs and stimulates discussion | 85 | 100 | 85 | 85 |
| 7 | Faculty keeps a good balance between theory and application | 85 | 91 | 85 | 85 |
| 8 | Faculty shows availability beyond normal classes | 77 | 91 | 85 | 85 |
| 9 | Faculty shares latest information related to the course | 77 | 85 | 85 | 85 |
| 10 | Sensible assignments are given by the faculty | 77 | 91 | 77 | 85 |
| 11 | Faculty is regular and punctual in class | 77 | 91 | 77 | 85 |
| 12 | Faculty has a good class control | 85 | 100 | 85 | 85 |
| 13 | Faculty completes Curriculum on time | 85 | 91 | 85 | 100 |
| 14 | Faculty focuses on Course and Program Outcomes | 77 | 85 | 91 | 85 |

## D. Marketing Specialization

Total enrolled Students: 14
Feedback collected from Students: 14

| Sr. | Parameters | Subject Codes - Ratings in Percentages (\%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 205 | 206 | 219 | 221 |
| 1 | Faculty has well planned sessions | 92 | 92 | 92 | 92 |
| 2 | Faculty is a good motivator | 92 | 92 | 92 | 92 |
| 3 | Modern teaching aids, power point presentations, web resources, etc. are used by the faculty | 79 | 85 | 85 | 92 |
| 4 | Is patient in handling questions | 85 | 92 | 92 | 92 |
| 5 | Adjusts pace of class to the students' level of understanding | 85 | 92 | 92 | 92 |
| 6 | Faculty effectively directs and stimulates discussion | 85 | 92 | 92 | 92 |
| 7 | Faculty keeps a good balance between theory and application | 85 | 92 | 92 | 92 |
| 8 | Faculty shows availability beyond normal classes | 85 | 92 | 92 | 92 |
| 9 | Faculty shares latest information related to the course | 85 | 92 | 92 | 92 |
| 10 | Sensible assignments are given by the faculty | 85 | 92 | 92 | 92 |
| 11 | Faculty is regular and punctual in class | 85 | 92 | 92 | 92 |
| 12 | Faculty has a good class control | 85 | 92 | 92 | 92 |
| 13 | Faculty completes Curriculum on time | 71 | 85 | 85 | 85 |
| 14 | Faculty focuses on Course and Program Outcomes | 85 | 92 | 92 | 92 |

## II. Curriculum

| Common | Marketing <br> Specialization | Finance Specialization | Human Resource <br> Specialization |
| :--- | :--- | :--- | :--- |
| 201 GC- Marketing <br> Management | 205 MKT Marketing <br> Research | 205 -FIN- Financial <br> Markets and Banking <br> Operations | 205 HR Competency <br> Based Human Resource <br> Management |
| 202 GC Financial <br> Management | 206 MKT Consumer <br> Behaviour | 206-FIN- <br> Personal Financial <br> Planning | 206 HR Employee <br> Relations \& Labour <br> Legislation |
| 203 GC-Human Resources <br> Management | 219 MKT SE-IL-MKT- <br> 03 Personal Selling Lab | 219 FIN-SE-IL Direct <br> taxation | 217 HR-SE-IL-Labour <br> welfare |
|  <br> Supply Chain Management | 221 MKT SE-IL-MKT- <br> 05 Marketing of <br> Financial Services -I | 223 FIN-SE-IL- <br> Fundamentals of Life <br>  <br> Underwriting | 219 HR-SE-IL- Learning <br> and Development |
| 207-GC-UL-Contemporary <br> Frameworks in <br> Management |  |  |  |
|  <br> World Economic Systems |  |  |  |
| 211-GC-UL-Business, <br>  <br> Society |  |  |  |
| 215-GE-IL- <br> Entrepreneurship lab |  |  |  |
| 291- Human Rights - II |  |  |  |
| 292 -Introduction to Cyber <br> Security -II |  |  |  |

The percentages given below are totals of strongly agree and agree and strongly disagree and disagree ( 5 \& 4 strongly agree and agree and $1 \& 2$ strongly disagree and disagree. Neither Agree nor Disagree ratings are divided equally into strongly agree and strongly disagree)

| Sr. No. | Parameters | Strongly <br> Agree <br> /Agree (In <br> $\%$ ) | Strongly disagree <br> /Disagree <br> (In \%) |
| :--- | :--- | ---: | ---: |
| 1 | Adequately covered contemporary topics/ global <br> issues/emerging global and national trends | 96 | 4 |
| 2 | Prepares you for the job market | 94 | 6 |
| 3 | Enhanced Knowledge of functional areas of management | 96 | 4 |
| 4 | Helped in skill building and Decision making, <br> Communication, Team building etc. | 95 | 5 |
| 5 | Helps in developing application- oriented thinking | 96 | 4 |
| 6 | Sensitized you to ethical values and Professional values | 96 | 4 |

Graph


## B. Teachers' Feedback on Curriclum

## Number of Teachers participated in feedback: 06

Feedback of the teachers on the Curriculum is collected for semester II. The percentages given below are totals of strongly agree and agree and strongly disagree and disagree ( $5 \& 4$ strongly agree and agree and $1 \& 2$ strongly disagree and disagree. Neither Agree nor Disagree ratings are divided equally into strongly agree and strongly disagree).

| Sr.No. | Statements | Strongly <br> agree /Agree (In <br> $\%)$ | Strongly <br> disagree <br> /Disagree(In \%) |
| :--- | :--- | :--- | :--- |
| 1 | Adequately covers contemporary topics/ global <br> issues/emerging global and national trends | 100 | 0 |
| 2 | Enhances Knowledge of functional areas of <br> management | 92 | 8 |
| 3 | Helps in skill building - decision making, <br> communication, team building etc | 92 | 8 |
| 4 | Sensitizes students to ethical and professional values | 100 | 0 |
| 5 | Develops application - oriented thinking | 92 | 8 |
| 6 | POs and Cos are relevant to Curriculum of 2019 | 92 | 8 |

Graph


## Sem IV Feedback

## A. Students' feedback on effectiveness of teachers

Total Students Enrolled: 47
Feedback collected from Students: 44

## A. Common Subjects

The percentages given below represent totals of Excellent and Very Good ratings (5 and 4 ratings) only.

| Sr. <br> no | Parameters | Subject <br> Codes - Ratings in Percentages <br> (\%) |  |  |  |
| :--- | :--- | ---: | ---: | ---: | ---: |
|  | 401 |  |  | 402 | 407 |
| 1 | Faculty has well planned sessions | 75 | 80 | 80 | 68 |
| 2 | Faculty is a good motivator | 80 | 82 | 84 | 68 |
| 3 | Modern teaching aids, power point <br> presentations, web resources, etc. <br> are used by the faculty | 82 | 84 | 80 | 68 |
| 4 | Is patient in handling questions | 80 | 82 | 82 | 68 |
| 5 | Adjusts pace of class to the students' <br> level of understanding | 75 | 84 | 82 | 73 |
| 6 | Faculty effectively directs and <br> stimulates discussion | 80 | 84 | 82 | 75 |
| 7 | Faculty keeps a good balance <br> between theory and application | 80 | 84 | 82 | 70 |
| 8 | Faculty shows availability beyond <br> normal classes | 80 | 82 | 84 | 75 |
| 9 | Faculty shares latest information <br> related to the course | 80 | 82 | 84 | 75 |
| 10 | Sensible assignments are given by <br> the faculty | 77 | 84 | 82 | 68 |
| 11 | Faculty is regular and punctual in <br> class | 77 | 84 | 82 | 68 |
| 12 | Faculty has a good class control | 80 | 84 | 86 | 77 |
| 13 | Faculty completes Curriculum on <br> time | 82 | 84 | 86 | 73 |
| 14 | Faculty focuses on Course and <br> Program Outcomes | 84 | 86 | 84 | 80 |

## B. Finance specialization

## Total enrolled Students: 24

Feedback collected from Students: 21
The percentages given below represent totals of Excellent and Good ratings (5 and 4 ratings) only.

| Sr. <br> no | Parameters | Subject Codes - Ratings in Percentages (\%) |  |  |  |
| :--- | :--- | ---: | ---: | ---: | ---: |
|  |  | 403 |  |  | 404 |
| 1 | 409 | 412 |  |  |  |
| 1 | Faculty has well planned sessions | 95 | 71 | 90 | 95 |
| 2 | Faculty is a good motivator | 95 | 71 | 95 | 90 |
| 3 | Modern teaching aids, power point presentations, <br> web resources, etc. are used by the faculty | 95 | 67 | 90 | 90 |
| 4 | Is patient in handling questions | 90 | 71 | 81 | 90 |
| 5 | Adjusts pace of class to the students' level of <br> understanding | 90 | 62 | 81 | 90 |
| 6 | Faculty effectively directs and stimulates discussion | 85 | 62 | 90 | 85 |
| 7 | Faculty keeps a good balance between theory and <br> application | 85 | 62 | 85 | 85 |
| 8 | Faculty shows availability beyond normal classes | 85 | 67 | 81 | 81 |
| 9 | Faculty shares latest information related to the <br> course | 81 | 67 | 76 | 85 |
| 10 | Sensible assignments are given by the faculty | 90 | 62 | 85 | 76 |
| 11 | Faculty is regular and punctual in class | 90 | 62 | 85 | 76 |
| 12 | Faculty has a good class control | 81 | 67 | 81 | 81 |
| 13 | Faculty completes Curriculum on time | 90 | 62 | 90 | 85 |
| 14 | Faculty focuses on Course and Program Outcomes | 81 | 71 | 76 | 76 |

## C. HR specialization

## Total enrolled Students: 10

## Feedback collected from Students: 9

The percentages given below represent totals of Excellent and Good ratings (5 and 4 ratings) only.

| Sr.NO. | Parameters | Subject Codes - Ratings in Percentages (\%) |  |  |  |
| :--- | :--- | ---: | ---: | ---: | ---: |
|  |  | 403 | ( |  |  |
| 1 | Faculty has well planned sessions | 67 | 67 | 67 | 67 |
| 2 | Faculty is a good motivator | 56 | 56 | 56 | 56 |
| 3 | Modern teaching aids, power point presentations, <br> web resources, etc. are used by the faculty | 56 | 56 | 56 | 67 |
| 4 | Is patient in handling questions | 67 | 67 | 67 | 78 |
| 5 | Adjusts pace of class to the students' level of <br> understanding | 67 | 67 | 67 | 78 |
| 6 | Faculty effectively directs and stimulates <br> discussion | 56 | 56 | 56 | 78 |
| 7 | Faculty keeps a good balance between theory and <br> application | 67 | 67 | 67 | 78 |
| 8 | Faculty shows availability beyond normal classes | 78 | 78 | 78 | 78 |
| 9 | Faculty shares latest information related to the <br> course | 78 | 78 | 78 | 78 |
| 10 | Sensible assignments are given by the faculty | 78 | 78 | 78 | 89 |
| 11 | Faculty is regular and punctual in class | 78 | 78 | 78 | 89 |
| 12 | Faculty has a good class control | 67 | 67 | 67 | 78 |
| 13 | Faculty completes Curriculum on time | 78 | 78 | 78 | 78 |
| 14. | Faculty focuses on Course and Program Outcomes | 78 | 78 | 78 | 78 |

## D. Marketing specialization

Total enrolled Students: 9
Feedback collected from Students : 9
The percentages given below represent totals of Excellent and Good ratings ( 5 and 4 ratings) only. Average, poor ratings are not shown here.

| Sr.NO. | Parameters | Subject Codes - Ratings in Percentages (\%) |  |  |  |
| :--- | :--- | ---: | ---: | ---: | ---: |
|  |  | 403 | 404 | 409 | 414 |
| 1 | Faculty has well planned sessions | 100 | 100 | 100 | 100 |
| 2 | Faculty is a good motivator | 89 | 89 | 89 | 89 |
| 3 | Modern teaching aids, power point presentations, web <br> resources, etc. are used by the faculty | 100 | 100 | 100 | 100 |
| 4 | Is patient in handling questions | 100 | 89 | 100 | 89 |
| 5 | Adjusts pace of class to the students' level of <br> understanding | 100 | 100 | 100 | 100 |
| 6 | Faculty effectively directs and stimulates discussion | 100 | 100 | 100 | 100 |
| 7 | Faculty keeps a good balance between theory and <br> application | 100 | 100 | 100 | 100 |
| 8 | Faculty shows availability beyond normal classes | 100 | 100 | 100 | 100 |
| 9 | Faculty shares latest information related to the course | 100 | 100 | 100 | 100 |
| 10 | Sensible assignments are given by the faculty | 100 | 100 | 100 | 100 |
| 11 | Faculty is regular and punctual in class | 100 | 100 | 100 | 100 |
| 12 | Faculty has a good class control | 100 | 100 | 100 | 100 |
| 13 | Faculty completes Curriculum on time | 100 | 100 | 100 | 100 |
| 14 | Faculty focuses on Course and Program Outcomes | 100 | 100 | 100 | 100 |

## b. Feedback on Curriculum

## Number of students enrolled: 47

## Number of students participated in the feedback: 43

The Curriculum offers the following subjects and the feedback was taken for the same:-

| SEM-IV |  |  |  |
| :--- | :--- | :--- | :--- |
| Common | Marketing Specialization | Finance <br> Specialization | Human Resource <br> Specialization |
| 401 GC-14 -Enterprise <br> Performance <br> Management | 403 MKT SC-MKT- <br> Marketing 4.0 | 403 FIN SC-FIN- <br> Financial Laws | 403 HR SC-HRM- <br> Organizational <br>  <br> Development |
| 402 GC-15 Indian Ethos <br> \& Business Ethics | 404 MKT SC-MKT- <br> Marketing Strategy | 404 FIN SC-FIN- <br>  <br> Cases in Finance | 404 HR SC-HRM- <br>  <br> Cases in Human <br> Resource Management |
| 407 GE-UL-21 Cyber <br> Laws | 409 MKT SE-IL-MKT- <br> Customer Relationship <br> Management | 409 FIN SE-IL-FIN- <br> Fixed Income <br> Securities | 412 HRM SE-IL-HRM- <br> Best Practices in HRM |
| 408 GE-UL-22 <br> Corporate Social <br>  <br> Sustainability | 414 MKT SE-IL-MKT- <br> Marketing to Emerging <br> Markets \& Bottom of the <br> Pyramid | 412 FIN SE-IL-FIN- <br> Strategic Cost <br> Management | 415 HRM SE-IL-HRM- <br> E-HRM |
| 492 Introduction to <br> Cyber Security |  |  |  |
| 494-Skill Development - <br> II |  |  |  |

The percentages given below are totals of strongly agree and agree and strongly disagree and disagree ( $5 \& 4$ strongly agree and agree and $1 \& 2$ strongly disagree and disagree).

| Sr. <br> No. |  | Strongly <br> Agree/Agree <br> (In \%) | Strongly <br> Disagree/Disagree <br> (In \%) |
| :--- | :--- | :--- | :--- |
| 1 | Adequately covered contemporary topics/ <br> global issues/emerging global and national <br> trends | 81 | 19 |
| 2 | Prepares you for the job market | 77 | 23 |
| 3 | Enhanced Knowledge of functional areas of <br> management | 84 | 16 |
| 4 | Helped in skill building "Decision making, <br> Communication, Team building etc. | 8 | 19 |
| 5 | Helps in developing application -oriented <br> thinking | 80 | 20 |
| 6 | Sensitized you to ethical values and <br> Professional values | 81 | 19 |

## c.Teachers' feedback on Curriculum

## Number of teachers participated in feedback: 06

Feedback of the teachers on the Curriculum is collected for semester IV. The percentages given below are totals of strongly agree and agree and strongly disagree and disagree ( $5 \& 4$ strongly agree and agree and $1 \& 2$ strongly disagree and disagree).

| Sr.No. | Statements | Strongly <br> Agree/Agree (In <br> \%) | Strongly <br> Disagree/Disagree (In <br> \%) |
| :--- | :--- | :--- | :--- |
| 1 | Adequately covers contemporary topics/ global <br> issues/emerging global and national trends | 92 | 8 |
| 2 | Enhances Knowledge of functional areas of <br> management | 67 | 33 |
| 3 | Helps in skill building - decision making, <br> communication, team building etc | 92 | 8 |
| 4 | Sensitizes students to ethical and professional <br> values | 100 | 0 |
| 5 | Develops application -oriented thinking | 100 | 0 |
| 6 | POs and Cos are relevant to Curriculum of 2019 | 100 | 0 |

Graph

2. Alumni feedback:

## A) Opinion about curriculum of MBA

## Total No. of Alumni Feedback: 49

Alumni feedback is collected once in a year. The percentages given below are totals of strongly agree and agree and strongly disagree and disagree ( $5 \& 4$ strongly agree and agree and $1 \& 2$ strongly disagree and disagree).

| Sr.No. | Statements | Strongly <br> Agree/Agree (In <br> \%) | Strongly <br> Disagree/Disagree <br> (In \%) |
| :--- | :--- | :--- | :--- |
| 1 | Adequately covered contemporary <br> topics/ global issues/emerging global <br> and national trends | 94 | 6 |
| 2 | Enhanced Knowledge of functional <br> areas of management | 91 | 8 |
| 3 | Helped in skill building - Decision <br> making, Communication, Team <br> building etc. | 94 | 6 |
| 4 | Sensitized you to ethical values and <br> Professional values | 94 | 6 |
| 5 | Developed application - oriented <br> thinking | 92 | 7 |
| 6 | Made you employable | 90 | 10 |

## B)Opinion about Quality of education at SVIMS:

-The percentages given below are totals of Excellent, V. Good, Good (5, 4, 3 Excellent, V. Good, Good and Fair 2 and, Poor is1)

| Sr.No. | Statements | Total excellent <br> ,V.good \& Good | Fair | Poor |
| :---: | :--- | ---: | ---: | ---: |
| 1 | Value Education | 88 | 10 | 2 |
| 2 | Mentoring/Career guidance | 84 | 14 | 2 |
| 3 | Infrastructure | 88 | 12 | 0 |
| 4 | Certificate/Professional <br> courses offered | 84 | 10 | 6 |
| 5 | Co-curricular activities | 90 | 8 | 2 |
| 6 | Industry Interactions | 84 | 12 | 4 |
| 7 | Quality of Teaching | 88 | 10 | 2 |

## 3. Employers' feedback

Total No. of Employers: 12
The percentages given below are for the ratings of Satisfactory, Good and Excellent. (3,4 and 5 respectively) No student has got a rating below satisfactory.

| $\square$ |  | Percentages |  |  |  |
| :---: | :--- | ---: | ---: | ---: | ---: |
| Sr.No. | Statements | Satisfactory <br> $\mathbf{( 3 )}$ | Good <br> (2) | Excellent <br> $(\mathbf{1})$ | Total |
| 1 | Accepts responsibility | 17 | 17 | 67 | 100 |
| 2 | Accepts criticism | 0 | 33 | 67 | 100 |
| 3 | Demonstrates organisational skills | 0 | 17 | 83 | 100 |
|  | Uses technical knowledge and <br> expertise | 17 | 0 | 83 | 100 |
| 5 | Shows good judgement | 17 | 0 | 83 | 100 |
| 6 | Demonstrates creativity/originality | 17 | 17 | 67 | 100 |
| 7 | Analyses problem effectively | 17 | 0 | 83 | 100 |
| 8 | Self -reliant | 0 | 17 | 83 | 100 |
| 9 | Communicates well | 17 | 17 | 67 | 100 |
| 10 | Has professional attitude | 17 | 0 | 83 | 100 |
| 11 | Professional appearance | 0 | 0 | 100 | 100 |
| 12 | Is punctual | 17 | 0 | 83 | 100 |
| 13 | Uses time effectively | 17 | 0 | 83 | 100 |
| 14 | Dependable | 0 | 0 | 100 | 100 |
|  | Co-operates with co-workers \& | 17 | 0 | 83 | 100 |
| 15 | supervisors | 17 | 0 | 83 | 100 |
| 16 | Shows interest in work | 0 | 0 | 100 | 100 |
| 17 | Learns Quickly | 0 | 0 | 100 | 100 |
| 18 | Takes initiative | 0 | 0 | 100 | 100 |
| 19 | Produces high quality work | 0 | 0 | 100 | 100 |
| 20 | Overall performance | 0 | 0 | 100 | 100 |
| 21 | Consideration for placement offer |  |  |  | 0 |

A) Has the education at SVIMS helped your ward in: [Please put Tick mark in appropriate boxes]

| Sr.No. | Particulars | Yes <br> (In \%) | No <br> (In \%) |
| :--- | :--- | :--- | :--- |
| 1 | Becoming More confident | 91 | 9 |
| 2 | Improving communication skills | 93 | 7 |
| 3 | Developing a holistic/all round personality | 88 | 12 |
| 4 | Becoming More Professional | 86 | 14 |
| 5 | Becoming more employable | 86 | 14 |

## B) Opinion about the Curriculum and SVIMS

The percentages given below are totals of Excellent, V. Good, Good (5, 4, 3 Excellent, V. Good, Good and Fair is 2, Poor is 1 ).

| Sr.No. | Particulars | Percentage <br> (In \%) |  |  |
| :--- | :--- | :--- | ---: | ---: |
|  |  | Total of <br> Excellent, V. <br> Good, Good | Fair | Poor |
| 1 | Curriculum offered by Savitirbai Phule Pune <br> University | 81 | 12 | 7 |
| 2 | Quality of education at SVIMS | 84 | 9 | 7 |
| 3 | Value education/Character building education at <br> SVIMS | 84 | 9 | 7 |
| 4 | Safety aspects | 84 | 9 | 7 |
| 5 | Caring atmosphere | 86 | 9 | 7 |
| 6 | Counselling and Mentoring facilities | 84 | 7 | 9 |
| 7 | Certificate/Professional Courses offered at SVIMS | 81 | 7 | 12 |
| 8 | Infrastructure offered | 84 | 12 | 5 |
| 9 | Extra-curricular activities | 84 | 7 | 9 |
| 10 | Industry interactions | 81 | 7 | 12 |
| 11 | Curriculum offered by Savitirbai Phule Pune <br> University | 81 | 12 | 7 |

C)The percentages given below are totals of Excellent, V. Good, Good (5, 4, 3 Excellent, V. Good, Good and Fair, Poor is 1and 2).

| Sr.No. | Particulars | Rating |  |  |
| :--- | :--- | :--- | :--- | :---: |
|  |  | Total of <br> Excellent, <br> V. Good, <br> Good | Fair | Poor |
| 1 | On a scale of 5 how would you rate the Institution | 93 | 7 | 0.00 |
| 2. | Rate your satisfaction level for online teaching |  | 88 | 9 |

## Analysis:

## Feedback from students:

- MBA I Students' feedback for all the faculty members on the mentioned parameters was observed to be above $70 \%$, which showed that the faculty members are effectively performing their roles and responsibilities as facilitators, motivators and mentors.
- MBA-II students also gave good ratings (above 70\%) to majority of the faculty members. Rating of a few faculty members were observed to be below $70 \%$.


## Feedback on Curriculum From Student:

- Students feedback on Curriculum is taken to understand if the students feel that it adequately covers the contemporary, global and national trends. At the same time, it is necessary that the Curriculum prepares students to face the nitty-gritties of the corporate world and be employment ready.
- The analysis of MBA I and MBA II feedback showed that the ratings was above $90 \%$ indicating that the Curriculum adequately covers contemporary, global and national trends.


## Feedback from teachers:

-Teachers' feedback about the Curriculum put forth their satisfaction about the Curriculum covering the contemporary, global and national trends.

## Feedback from Alumni

- Alumni students are satisfied with the Curriculum of MBA as well as quality of teaching, and learning process at SVIMS.
- Alumni are also satisfied on the value education, mentoring/ career guidance, activities conducted and opportunities provided to interact with industry stalwarts at the Institute.


## Feedback from Employers

- The overall feedback given by the employers is more than $80 \%$ in most of the parameters stated, which reflects that they are satisfied to have students form the Institute on board.
- The employers found that the students were well groomed, are trustworthy and took keen interest in their work. The overall performance of the interns was rated par excellence.


## Feedback from Parents:

- All parents are satisfied with the education provided at SVIMS.
- All parents have given above $81 \%$ rating to all the parameters of curriculum, which means that they are satisfied with the SPPU Curriculum and the Curriculum delivery at the Institute.
- Parents' rating of $83 \%$ regarding the online lectures showed that they were satisfied with the pedagogy.


## Action Taken:-

- The feedback was discussed with Management. They expressed happiness over positive ratings on most fronts.
- Counselling was undertaken to improve ratings [ for teachers with ratings below 70\%] to better the ratings of faculty who have less than $70 \%$ rating on some parameters. They would be counselled and suitably trained.
- A new faculty member was recruited in place of a faculty member facing severe health issues
- Relevant Certificate courses and value - added courses were introduced to enhance the students' employability skills.

